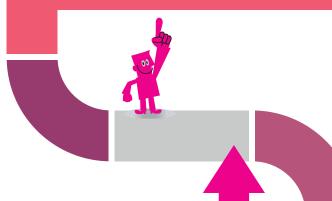
nordic productivity a survey from Lumesse

Lumesse recently conducted a major online survey of over 200 Nordic Business Leaders to establish the bottom line on Nordic productivity and how it can be improved. It revealed some hard truths and a powerful argument for a much greater role for the HR Department.

Profile 21% Top Executives, 16% Senior Executives, 31% HR/Training & Learning Executives, 32% Other



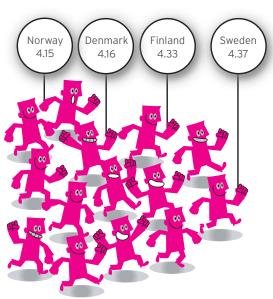
03 Productivity Targets 2012-13

35% of respondents have a productivity improvement target of up to 10% in their Business Unit/Department. However 28% don't know their target.



04 The HR Department

The majority strongly believe that the HR Dept can impact productivity for the better.



100 The Nordic Perspective

77% of respondents believe productivity levels in the country where they work are comparable with other countries.



The Global Reality

Productivity levels in all Nordic countries are below the OECD average.

Korea	132
Slovakia	121
Estonia	118
USA	109
OECD Avg	108
Sweden	104
Finland	104
Denmark	100
Norway .	94
_ / _	



Average Labour Productivity 2011 Index Source OECD

02 The Nordic Perspective

44% of respondents say productivity in their Business Unit/Department increased by up to 10% last year.



The Global Reality

Productivity increases are significantly lower in Denmark and Norway - a worrying trend.

Korea	4.4%
Estonia	3.9%
Slovakia	3.7%
USA	1.9%
Sweden	1.8%
Finland	1.6%
OECD Avg	1.5%



Average Annual Productivity Increase 2000-11 Source OECD

